

Meeting of the Strafford EDD Strategy Committee

Friday, April 24, 2026 12:00 – 2:00 PM

Hybrid Meeting (Conference Rm 1A, SRPC Office & via Teams)

In accordance with RSA 91:A, the Strategy Committee requires an in-person quorum. So long as an in-person quorum, Committee members may participate virtually. Guests may attend the meeting virtually or at the SRPC Office. All participants, both in-person and virtual, can communicate contemporaneously.

Meeting URL: <https://teams.microsoft.com/meet/280176883976740?p=ubw02Hkf6HnK5GBCoS>

Meeting ID: 80 176 883 976 740

Passcode: 8eM98Go6

These instructions have also been provided at www.trafford.org. If anybody is unable to access the meeting, please email mtaylorfetter@traffordrpcnh.gov or call 603-994-3500 (x115).

Agenda Item	Time	Notes
1) Introductions & Welcome	12:00-12:15	
2) Review and Approve March Meeting Minutes	12:15-12:20	See March Meeting Minutes included in meeting packet.
3) CEDS progress and timeline update	12:20-12:35	
4) Review of Priority Projects	12:35-12:55	See submitted Priority Projects in meeting packet.
5) Break	12:55-1:00	
6) Feedback on updated action items	1:00-1:50	Activity to review and gather additional feedback on the updated draft action items. See updated draft action items in meeting packet.
7) Next Steps	1:55-2:00	Next meeting scheduled for: May 29, 2026 12pm-2pm
8) Adjourn	2:00	

Reasonable accommodations for people with disabilities are available upon request. Include a detailed description of the accommodation you will need along with your contact info. Please make your request as early as possible; allowing at least 5 days advance notice. Last minute requests will be accepted but may be impossible to fill. Please call (603) 994-3500 or email info@traffordrpcnh.gov



RULES OF PROCEDURE

*Strafford Regional Planning Commission
Strafford Metropolitan Planning Organization, and
Strafford Economic Development District*

Meeting Etiquette

Be present at the scheduled start of the meeting.

Be respectful of the views of others.

Ensure that only one person talks at a time. Raising your hand to be recognized by the chair or facilitator is good practice.

Do not interrupt others or start talking before someone finishes.

Do not engage in cross talk.

Avoid individual discussions in small groups during the meeting. When one person speaks, others should listen.

Active participation is encouraged from all members.

When speaking, participants should adhere to topics of discussion directly related to agenda items.

When speaking, individuals should be brief and concise when speaking.

The Strafford Regional Planning Commission & Metropolitan Planning Organization holds both public meetings and public hearings.

For public meetings, guests are welcome to observe, but should follow proper meeting etiquette allowing the meeting to proceed uninterrupted. Members of the public who wish to be involved and heard should use venues such as Citizen Forum, Public Hearings, Public Comment Periods, outreach events, seminars, workshops, listening sessions, etc.

STRAFFORD

Regional Planning Commission

DATE: April 24, 2026
TO: Strafford EDD Strategy Committee Members
FROM: Mike Polizzotti, Senior Economic Development Planner
Natalie Gemma, Senior Regional Planner
RE: April 24, 2026 Strategy Committee Meeting – 2026-2030 Comprehensive Economic Development Strategy (CEDS)

Greetings Strategy Committee Members,

Thank you all for an engaging March meeting. Your initial feedback and ideas for actions resulted in robust information for incorporation and consideration for the actionable implementation plan.

The attachments in this meeting packet include the following:

- The draft meeting minutes for the March Strategy Committee meeting
- Finalized Vision Statement, Themes, Goal Statements, and Objectives (formerly “sub-goals”)
- List of submitted Priority Projects (which includes new projects and updated/ongoing projects from the previous CEDS)
- Updated draft action items incorporating the feedback gathered at the March meeting

We will review the timeline and remaining project plan and briefly review the submitted priority projects.

For the second half of the meeting, we will review the updated draft action items. These updates include the feedback gathered during the March Strategy Committee meeting, which has been synthesized, into an updated list. In addition to reviewing this updated draft list, we will solicit your feedback on methods to measure and track the status of these specific actions, which will strengthen and substantiate these draft actions.

Please come provided to provide feedback on these updated draft actions. **Activities to gather feedback will be tailored for in-person participation.**

Our upcoming meeting schedule beyond March for the 2026-2030 CEDS update is:

- Friday, May 29 from 12pm-2pm

A light lunch of sandwiches and beverages will be provided for the upcoming meeting on April 27th.

Thank you for your commitment to the development of the next Comprehensive Economic Development Strategy for the Strafford region.

STRAFFORD REGIONAL PLANNING COMMISSION

150 Wakefield Street, Suite 12, Rochester, New Hampshire 03867

Barrington | Brookfield | Dover | Durham | Farmington | Lee | Madbury | Middleton | Milton | New Durham
Newmarket | Northwood | Nottingham | Rochester | Rollinsford | Somersworth | Strafford | Wakefield



Meeting of the Strafford EDD Strategy Committee
Friday, March 27, 2026 12:00 – 2:00 PM
Hybrid Meeting (Conference Rm 1A, SRPC Office & via Zoom)

1) Introductions & Welcome

Chair Bonnie McNair called the meeting to order and asked for introductions: Steve Stancel, Town of Wakefield; Bonnie McNair, Somersworth Chamber of Commerce; Michele Sheppard, Granite YMCA; Joe Friedman, Town of Durham/Skyline Real Estate; Lee Nentwig, City of Rochester; Mike Scala, City of Rochester; Michelle Mears, City of Somersworth; Tory Jennison, NH Public Health; Shannon Rogers, UNH Extension; James Burdin, City of Dover; Giff Burnap, Butternut Farm; Karen Immel, NH BEA; Jen Kimball, REDC; Betsey Andrews-Parker, CAPSC; Steve Brown, City of Dover; Robert McGann, NH Community College System; John Shea, Somersworth SAU; Dennis McCann, SEDC; Michael Polizzotti, SRPC; Jen Czysz, SRPC

Attending virtually: Darin Rourke, Wentworth Douglass

2) Review and Approve February Meeting Minutes

After discussion, J. Burdine moved to approve the February 24, 2026 meeting minutes as amended to add an adjournment motion. The motion was seconded by John Shea, and a roll call vote was conducted with all members voting in favor. The motion passed. Abstain- Betsey Andrews Parker, Steve Stancel,

3) Review Themes and Goals

M. Polizzotti stated that the meeting will focus on advancing four key thematic areas that significantly affect regional economic development, either as opportunities for investment or challenges to overcome. These themes are used as lenses to guide discussion around desired outcomes such as economic growth, job creation, housing, and community vibrancy.

Each theme is organized with a clear goal statement viewed through an economic development perspective, supported by sub-goals that emphasize equity, resilience, readiness, and partnerships. The primary aim of this meeting is to move from planning to implementation by identifying concrete, actionable steps that SRPC and regional partners can take to achieve these goals.

The meeting includes interactive activities to gather participant input, generate raw ideas, and refine feedback on draft action items. Overall, the discussion centers on turning established themes, goals, and sub-goals into practical regional actions that support shared economic and community priorities.



4) Feedback on Draft Action Items

M. Polizzotti explained that the first activity is geared towards gathering participants ideas and feedback on actions tied to each theme's goals and sub-goals. Participants are asked to share ideas at different stations, offering quick thoughts or more detailed suggestions. The activity is meant to collect general input on needed regional actions and feedback on draft action items, helping ensure the final actions reflect real regional needs and support a clear, collaborative implementation strategy.

5) Break

6) Priority Projects Status

The second activity asked participants to choose one focus area—such as housing, business innovation, or entrepreneurship—and work in small groups to review drafted action items. Groups are then asked to select one action and apply their earlier recommendations to revise it, with the goal of making the action clearer, more specific, and easier to track and implement.

7) Feedback on Draft Vision Statements

Participants reviewed the three draft vision statements and offered several key suggestions. They noted the importance of explicitly including tourism as part of the region's economic vision. There was also feedback on wording.

Several participants emphasized the need to highlight education systems—public, private, and post-secondary—as central to economic development and workforce strength. Overall, the feedback supported strengthening the statements by better integrating education, tourism, and partnerships while ensuring the language feels inclusive, clear, and reflective of all drivers of regional economic growth.

8) Next Steps

M. Polizzotti stated that staff will compile a final list of priority projects and share it in advance for review. All projects will be aligned with the established themes, but members will be asked to review and provide technical approval. In April, the priority projects list, along with a more fully developed set of actions and implementation details. In May, the final draft of the CEDS that will solicit public comments.

9) Adjourn

At 2:02PM, J. Burdine motioned to adjourn, seconded by D. McCann. With no members remaining online, all members present voted in favor to adjourn.

Respectfully submitted,

Megan Taylor-Fetter

Overview

The **Vision**, **Lenses**, **Themes**, **Goals**, and **Objectives** below have been developed based on extensive feedback received from following:

- SRPC’s Comprehensive Plan Update workshop held in April 2025.
- A region-wide comprehensive plan survey, seven public engagement events, and conversations with eight municipal boards.
- Strafford EDD Board of Directors meeting held in November 2025.
- Strafford EDD Strategy Committee Meetings held in January, February, and March 2026.

Vision Statement

The Strafford Region will be a thriving, inclusive, and resilient place where vibrant communities, diverse housing choices, strong local businesses, robust education systems and training pathways, and a skilled workforce support opportunity and well-being for all residents. Through spirited collaboration, innovation, and stewardship and promotion of our natural and cultural resources, the region will build a prosperous and adaptable economy for generations to come.

Lenses

These lenses are **overarching principles** that will impact many, if not all, of the themes that follow.

- **Regional Partnerships and Collaboration:** Strengthening public and private partnerships, expanding civic engagement and community involvement, and building economic development and volunteer capacity.
- **Resiliency and Future Readiness:** Increasing the region’s ability to anticipate, withstand, adapt to, and recover from disruptions such as economic shocks, environmental factors, and demographic shifts.
- **Quality of Life and Community Identity:** Preserving, leveraging, and enhancing the natural, cultural, and community attributes and quality of life factors that define our region and attract and retain families, workers, and businesses.
- **Age Friendliness:** Plan for changing demographics - including an aging population and fewer children - that will impact workforce, housing, childcare, healthcare, and business operations.

Themes, Goals, and Objectives

Housing

Goal Statement: Diverse and affordable housing options that support workforce needs and economic growth while leveraging the region’s readiness for development and investments, and existing built assets.

Objectives and Strategic Direction:

- Address housing supply constraints across all housing types.
- Address affordability challenges, including property tax burdens, to better attract and retain the workforce.
- Promote adaptive reuse and redevelopment opportunities.
- Ensure development balances needs for housing and protection of the environment and natural assets.
- Plan for development in coordination with water and sewer capacity and investments.

Business, Innovation, and Entrepreneurship

Goal Statement: A resilient and innovative regional economy which supports businesses, non-profits, and entrepreneurs; where these groups and industries can quickly adapt and be prepared for emerging social, environmental, and technological trends, and can engage in data-driven decision making.

Objectives and Strategic Direction:

- Monitor and assist businesses and economic development stakeholders respond to emerging trends and challenges, including tariffs, technological advancement, energy production and storage, shifting market conditions.
- Support businesses and entrepreneurship through resource navigation, connecting businesses and entrepreneurs to relevant tools, technical assistance, and funding opportunities.
- Cultivate a strong business community through networking and public-private partnership opportunities.
- Maintain robust data metrics to guide decision making, track economic performance, and identify opportunities for growth.
- Promote the region’s specialty industries and innovation, tourism, including aerospace and advanced manufacturing.
- Support business attraction and retention strategies that diversify the tax base, while improving understanding of how state business taxes influence local tax pressures.

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- Analyze research on the diversification of energy types to power cost effective, sustainable business operations and economic activity.
- Promote the region’s strong broadband infrastructure as a competitive advantage and strengthen digital literacy initiatives.

Workforce, Education, and Childcare

Goal Statement: A strong and supported workforce with access to affordable childcare; alongside a sustainable and robust education and talent pipeline that addresses existing workforce challenges through proactive planning and partnerships to identify emerging trends, skills gaps, and the region’s education systems.

Objectives and Strategic Direction:

- Build understanding and identify opportunities to address workforce challenges, including attraction and retention.
- Identify current and emerging business needs with workforce training and education to address skills gaps.
- Retain the workforce.
- Promote, leverage, and enhance the region’s high-quality education systems, including kindergarten through 12th grade, technical and vocational training, and higher education to strengthen long-term talent development.
- Support the expansion of childcare affordability and availability to enhance workforce participation.

Healthy and Vibrant Communities

Goal Statement: A region that continues to prioritize leveraging, enhancing, and protecting its built infrastructure and local and regional assets that make it a desirable place where people want to live, visit, and do business now and in the future.

Objectives and Strategic Direction:

- Preserve and market the region’s unique natural, cultural, and recreational assets as a means to attract and retain families, workers, and businesses.
- Identify opportunities to boost community vibrancy and promote community pride and respect.
- Strengthen and promote strong community feel and sense of place to drive the local economy.
- Support healthy lifestyles and promote communities that are accessible via all forms of transportation.
- Promote healthcare access and affordability.
- Improve connections between recreation, natural assets, and town centers.

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- Promote improved connectivity and transportation access for all, including walkers, bicyclists, transit riders, and drivers, within and between communities.
- Promote thoughtful land use planning for emerging uses, such as data centers, to protect community health, character, and quality of life.

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Municipality or Organization	Project Name	Executive Summary	New or Updated
Barrington	Barrington's First Sidewalks	<p>The town is exploring building new sidewalk to connect local schools, local village district, and growing residential development. This the first sidewalk to be built in Barrington and will be critical for the town’s continued economic development.</p> <p>The new sidewalk system, in whichever configuration is ultimately chosen, will connect local schools, the Town Center District (including the 13-acre Town Common), and growing residential neighborhoods. This will be the first sidewalk system to be constructed in Barrington and will be critical for the town’s continued economic and civic development.</p> <p>The intersection of Routes 125 and 9 currently has no pedestrian facilities. This is a barrier to community and economic development in an area where several small businesses operate and more commercial and residential development is planned or anticipated. The lack of pedestrian facilities is also a safety hazard for students walking to the town middle school. Pedestrian safety and accessibility will be critical to the development of the local village district.</p>	Updated
Barrington	Pedestrian Tunnels - Barrington Town Center	<p>The Town of Barrington is exploring the feasibility of constructing two safe pedestrian underpasses: one beneath Route 9 at the Community Way intersection to provide a north–south connection to the Town Center, and a second beneath NH Route 125 near its intersection with Route 9 to create an east–west corridor linking the opposite side of Route 125 and connecting the middle school to both the Town Center and the elementary school.</p>	New
Cooperative Alliance for Seacoast Transportation (COAST)	COAST Administrative, Operations, and Maintenance (A/O/M) Facility	<p>COAST is seeking to complete design, permitting, and construct a new administration, operations, and maintenance facility on its current property in Dover, NH. The communities of COAST’s service region cannot grow and thrive without public transit. Without this new building COAST cannot continue to maintain or expand our essential services.</p>	Updated

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Dover	Environmental Remediation and Redevelopment of Underutilized Properties	Support for redevelopment projects at sites where reuse or remediation costs may currently be making projects infeasible.	New
Dover	Littleworth/Crosby Road Public Infrastructure	The City has a track record of working with private property owners to redevelop non-residential property to add to the economic base in the community. The project will fund infrastructure needs when a project is in place, which needs assistance with infrastructure improvements.	Updated
Dover	Downtown Public Infrastructure Investment and Realignment	The City has completed a Downtown Pedestrian and Vehicular Access improvement plan, which includes recommendations for infrastructure and complete street improvements or reconfigurations to improve pedestrian safety, walkability, bicycle infrastructure, and downtown aesthetics.	Updated
Dover	Community Trail connection and expansion to Knox Marsh Rd	Create trail and bridge (river crossing) to connect the existing Community Trail through the Dover Middle and High Schools and Bellamy Park, and providing an alternative transportation option connecting Route 155 to Route 108 near the schools and multi-family housing.	Updated
Dover	Liberty Mutual Site Redevelopment	Reuse planning, marketing, and possible study of the Liberty Mutual property. Depending upon the purchaser and redevelopment plan, future phases for infrastructure investment may be needed.	Updated
Durham	Funding for an Innovative Housing Fund	Development of a fund to support innovative housing solutions, assist developers with costs associated with utility extensions, costs, and other factors.	Updated
Durham	Supporting Local Childcare Fund	Development of a fund to support childcare development throughout the town of Durham that can support childcare centers at all stages.	Updated

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Durham	Main Street Program Staff	Funding to support the development of a Main Street program and to fund the hiring and support of a staff person to manage programming, efforts, and engagements that would enhance the vibrancy of the downtown for 3 years.	Updated
Durham	Crommett Creek Bridge	Current red listed bridge where the weight limit has been reduced and is impacting economic development and transportation.	Updated
Durham	Main Street Bridge Over Railroad	The Main Street bridge over CSX/Amtrak line in Durham is in need of rehabilitation and renovation.	Updated
Durham	Complete Streets for Main Street (Downtown)	Explore options to reconfigure Main Street through downtown Durham to better implement complete streets principles and update key utility infrastructure.	Updated
Durham	Critical Facilities Backup Generators	This CEDS project combines multiple generator purchases or upgrades, including the Durham Police Department, UNH/Durham water supply at the Lee Well, Durham Public Works Department, and Durham water supply at the Spruce Hole Well.	Updated
Durham	Downtown Durham Catalyst Project: Mixed-Use Redevelopment and Public Parking at 66 Main Street	The Town of Durham and the University of New Hampshire are in discussions with Ryan Companies, a private developer selected through UNH’s competitive Request for Qualifications process, regarding the redevelopment of a Town-owned vacant property in the downtown core. The concept under consideration would help accommodate public parking needs, including the potential for structured parking at this or other downtown sites, in order to support redevelopment at 66 Main Street and other mixed-use redevelopment opportunities in downtown Durham, including additional housing and commercial space serving Durham, UNH, and the broader Strafford County region.	Updated
Durham	Durham Old Town Hall Preservation	Durham Old Town Hall Preservation targeted for 2027/2028.	Updated
Durham	Oyster River Dam	The Durham Town Council chose to remove the dam rather than attempt to remediate the structure. They will proceed with engineering and designing the work to remove the dam and restore the river to a more natural condition.	Updated

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Farmington	Sidewalk Network Expansion	This project will expand the town’s existing sidewalk network to link more residential areas to the downtown. Downtown revitalization is a primary goal for the town and pedestrian accessibility is a key part.	New
Farmington	Re-Development of the Old Fire Department Lot	In 2017, the Town completed its construction of a new public safety building to house the fire and police departments. As a result, the 1.3-acre town-owned property that houses the old fire station has been left unoccupied. Currently, the Town is exploring several options on the redevelopment of this property. Conceptual ideas include a mixed-use building with commercial and residential, as well as a community/recreation center have been discussed.	Updated
Farmington	Replacement of Red-Listed Bridges	Farmington currently has three bridges on the state red-list, indicating that they do not meet current standards, either due to the way they are constructed or disrepair. The Town is currently investigating options for repair/replacement of these bridges.	Updated
Farmington	Farmington Levee	Farmington’s levee on the Cocheco River lost accreditation in 2021 – as a result much of the town center will be reclassified as part of the 100-year floodplain.	Updated
Farmington	Update to TIF Development and Finance Plan	In 2022, the Town embarked on a process to update the Development Plan in accordance with the provisions of RSA 162-K:6, as well as the Financing Plan under RSA 162-K:9 and 10.	Updated
Hope on Haven Hill	Charles Street Transitional Housing Expansion	<p>Hope on Haven Hill offers comprehensive treatment and recovery support for pregnant and parenting women across New Hampshire who are affected by substance use disorders. Our services include high-intensity residential treatment, recovery housing, intensive outpatient programs, and outpatient care. Each year, we support approximately 300 women, along with their children and babies, on their journey to recovery.</p> <p>As part of our commitment to expanding the support available to the community, Hope on Haven Hill is working to enhance and grow our transitional and recovery housing services.</p>	Updated

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Milton	Milton Sewer Utility Interconnect with Rochester	Project is to construct sewer lines from the Milton Wastewater Treatment Plant to the closest tie-in to the Rochester sewer utility system along and within the NH Rte 125 right of way to interconnect and regionalize the systems. Milton's plant needs major upgrades and O and M, while Rochester's plant is under capacity and not functioning at optimum efficiency because of that.	Updated
Milton	Upgrade/expand Milton Wastewater Treatment Plant	The Milton WWTP does not currently meet regulatory requirements and faces deteriorating liner and sludge build up issues. It needs to be expanded for growth and efficiency.	Updated
New Durham	Zechariah Boodey Farmstead- Cultural and Historical	<p>The Zechariah Boodey Farmstead will achieve the goal of providing a venue for events with more than 40 attendees. It offers a space for various historical and cultural programs, as well as. civic, educational, social, or private events for audiences of 130 or more. This will be done with minimal imposition of additional infrastructure and service tax costs on existing property owners. With 2,980 square feet of meeting space, situated on three beautiful acres, this revenue-generating venue offers a versatile location for hosting a wide range of social and private events.</p> <p>The goal is to support efforts that continue to draw residents and visitors to our village core, enhancing community vibrancy and encouraging support for local businesses, active recreation, local retail trade, and cultural experiences.</p> <p>The project focuses on economic development and historic preservation initiatives. The Town of New Durham, NH, is situated at the entrance to the "Lakes Region," an area offering a variety of opportunities for active recreation, tourism, vacation destinations, cultural experiences, and retail trade. Investing in the rehabilitation and preservation of these historic properties reflects a growing recognition that such efforts protect local property values and stimulate social and economic growth.</p> <p>A family home once served as a gathering place for brave pioneers who dared to lead in</p>	Updated

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		their beliefs during a pivotal time in our nation's history. These buildings will once again serve as a gathering spot for future generations.	
Rochester	Portland St Sidewalk extension	This project will fill a 6,400 foot gap in the existing sidewalk network in Rochester. The gap currently separates residential areas and the village of East Rochester from the main downtown, and is a barrier to students walking to local schools.	Updated
Rochester	Round Pond Reservoir Capacity	Increase drinking water supply by raising Round Pond Reservoir	Updated
Rochester	Wastewater Treatment Facility Upgrades	Wastewater Treatment Facility (WWTF) upgrades to meet EPA discharge permit limits for phosphorus and/or nitrogen and to incorporate anticipated growth.	Updated
Rochester	Portland Street Bridge Rehabilitation	The Portland Street bridge over the Willow Brook is a concrete box structure originally built in 1931. This bridge is approaching a condition that NHDOT would red list the bridge and is in need of rehabilitation. This project will address one end of the NHDOT TAP funded sidewalk extension project and needs to be completed prior to a larger Portland Street corridor project.	Updated
Rochester	North Main Street/Chestnut Hill Road Connector	Construct a new bridge and connector road for vehicular, pedestrian, and bicycle traffic access over the Cocheco River from Spaulding Turnpike Exit 14 to Wakefield Street.	Updated
Rochester	Innovation Drive Sewer Pump Station	The City of Rochester is interested in constructing an extension of Innovation Drive in the Granite State Business Park (GSBP) to provide frontage and access for the adjacent 50-acre lot, a future sewer pump station, and would also provide a connection to an adjacent lot that has been targeted for acquisition to expand the GSBP to the north.	Updated
Rochester	Rochester Riverwalk	The Riverwalk project will connect the natural segments of the Cocheco River corridor to the urban center providing opportunities for local recreation, entertainment, education, and healthful outings for residents and visitors of all ages and abilities.	Updated
Somersworth	Riverwalk Expansion Feasibility Study	Preparation of a Salmon Falls River Riverfront Plan from the Berwick Bridge to the municipal boundary with Rollinsford.	New

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Somersworth	Noble Pines Trail Improvements	Repair and re-establish trail that connects The Noble Pines Park to West High Street.	New
Somersworth	Lead Service Line Inventory Exploration	Identification of all unknown service lines in the City of Somersworth.	New
Somersworth	Development of Rocky Hill Wellfield for Supplemental Water Supply	Treatment operations plant and water distribution system connected to the City's existing distribution system.	New
Somersworth	High Street - Blackwater Road to Franklin Street Complete Streets	Complete Streets Project - Blackwater Road to Franklin Street	New
Somersworth	Blackwater Road/High Street/Indigo Hill Road Intersection Reconstruction Complete Streets	Complete Streets Project - Blackwater Road/High Street/Indigo Hill Road Intersection Reconstruction	New
Somersworth	Water Distribution Improvements - Indigo Hill Road to Rita Street	Replacement of water pipe under Indigo Hill Road between Main Street and Rita Road, and under River Street between Indigo Hill Road and Buffumsville Road.	Updated
Somersworth	Noble Pines Park Playground Replacement	Replacement of Noble Pines Park playground equipment.	Updated

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Somersworth	West High Street Sidewalk & Curbing - Cemetery Road to High Street	Replacement of sidewalks and curbing.	Updated
Somersworth	Washington Street Road Reconstruction - Main Street to High Street	Replacements of and improvements to utilities, storm drains, sidewalks, bike lanes, and new surface pavement.	Updated
Somersworth	Library Expansion & Accessibility Improvements	Somersworth Library was constructed around 1969 in Downtown Somersworth on a 0.32-acre site. The building is adjacent to the US Post Office, office and retail buildings, and municipal buildings. The building is a sound masonry structure with the ADA access to the building from Station Street. Users can currently access the upper mezzanine, bathrooms, and lower Children’s room by staircase only. The library expansion would make all the collections fully accessible, and relocate and improve the children's section while keeping the Library ADA and Code compliant.	Updated
Somersworth	Main Street Complete Streets	Complete Streets improvements to Main Street - John Parsons Drive to Indigo Hill Road	Updated
Somersworth	Millennium Field & Parking Lot Improvements	Millennium Field LED light efficiency and field upgrades to reduce spill and glare that impacts the abutting residential development. Replacement of the fencing will improve site security; the existing fencing has holes and is rusting in places. Expansion of the playground area will provide more outdoor recreational opportunities for children and families as the park is located within walking distance of the Idlehurst School and multiple residential developments.	Updated
Somersworth	Noble Pines (Hamilton Street) Water Tank Replacement Project	Replace a very old metal water storage tank with a modern elevated water storage tank.	Updated

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Somersworth	JA Sons Prince's Garage Brownfields Cleanup	<p>Former J.A. Prince & Sons Garage -</p> <ul style="list-style-type: none"> • An access agreement for SRPC was obtained on December 11, 2019. • A Phase I ESA was finalized on May 24, 2021. • Plans for a Phase II ESA were initiated in May 2020, but gaps in data required revisions for additional sampling in September 2020 and again in 2021. • Concurrently with the Phase II ESA, SRPC funded preparation of a Remedial Action Plan to identify the best method for addressing site contamination. • A final draft of a combined report for the Phase II and Remedial Action Plan was issued for NHDES and EPA review. In January 2026, an update of the RAP/ABCA was released. • In January 2026, The City submitted a Brownfield Cleanup Grant. If awarded, the City of Somersworth would partner with a Grant Administrator and a Qualified Environmental Professional (QEP) to implement the project. 	Updated
Somersworth	Waste Water Treatment Plant Upgrades-	<p>This upgrade addresses high priority items throughout the facility buildings and grounds. Examples include: Disinfection upgrade - \$9,910,000: Add Third Aeration Train, \$1,100,000: Construct new influent distribution box, and \$1,720,000: Septage System Upgrade. *This project is eligible for SRF funding.</p>	Updated
Strafford	The New Strafford Library A&E preliminary design	<p>The Strafford Hill Library has continued to grow in services and programs provided to patrons of all ages; and at 2800 square feet, the existing building is unquestionably too small. The New Library Building Committee (NLBC), using input from the community, library design statistics from New England rural library reviews, as well as AI library design tools, has shown the potential need for a 10,000 to 12,000 sf facility. The committee is targeting a shovel ready preliminary design for when the time is right.</p>	New

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Municipality or Organization	Project Name	Executive Summary	New or Updated
Strafford	Hill Library Expansion/Relocation Study	<p>The Town of Strafford seeks funding to conduct a comprehensive Architect/Engineering Cost-Benefit Analysis to assess the feasibility of improving the existing Hill Library versus constructing a new, collaborative facility on another site. This analysis is critical in ensuring that future investments in public infrastructure align with the town’s economic development goals, community needs, and fiscal responsibility.</p> <p>The Hill Library serves as a vital educational and cultural resource for Strafford. However, its current space and infrastructure does not fully support the evolving needs of the community. A cost-benefit analysis will provide data-driven insights into whether renovating and expanding the existing facility is the most effective solution or if a new, multi-use facility—potentially incorporating other public services such as a recreation center, community center, or town offices—would better serve the town’s long-term growth.</p> <p>This study will examine key factors such as construction and operational costs, energy efficiency, accessibility, service delivery improvements, and economic impacts. Findings will directly inform Strafford’s municipal planning efforts and position the town to pursue future funding opportunities for project implementation.</p> <p>By including this initiative in the Comprehensive Economic Development Strategy (CEDS) Priority Project List, Strafford will be eligible to seek Economic Development Administration (EDA) funding for both this study and subsequent capital investments, ensuring a strategic, cost-effective approach to infrastructure development.</p>	Updated
Strafford Economic Development Corporation	Comprehensive Regional Growth Revolving Loan Fund	<p>Use funds to capitalize revolving loan fund for the purpose of providing assistance to new and existing businesses through loans and/or technical assistance in order to retain and create jobs. This would include loans for infrastructure in support of projects funded. SEDC is in a unique position to provide this assistance. We have 28 years of success, supporting the economic stability and development of our region and have already established a successful revolving loan fund to assist businesses and communities with eligible projects. WE WOULD DIRECTLY TARGET THE APPROVED THEMES OF OUR APPROVED COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY FOR THE AREA.</p>	Updated

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Municipality or Organization	Project Name	Executive Summary	New or Updated
Strafford Regional Planning Commission	Arts and Culture Inventory and Online Guide - Continual Updates	This project will collect information on art and culture sites in the SRPC region, including museums, public art installations, music and art venues, historical monuments, and others, and then compile on online, interactive guide for the public to discover art and culture sites in the region.	Updated
Strafford Regional Planning Commission	Brownfields Assessment Program	SRPC has operated a brownfields assessment program since 2015. SRPC has a newly funded grant that will operate into 2027.	Updated
Strafford Regional Planning Commission	Regional Housing Needs Assessment Implementation	Regional planning commissions in New Hampshire are required by state statute to adopt a housing needs assessment for their region every five years but receive no direct funding to do so.	Updated
University of New Hampshire	UNH Wildcat Transit Fleet Replacement	<p>UNH seeks directed funding for capital fleet replacement and fueling infrastructure - to continue operations of an efficient low emission transit fleet with service open to the public in five seacoast NH communities.</p> <p>The University of New Hampshire is the largest transit agency in New Hampshire transporting well over 600,000 passengers per year. UNH is committed to sustainability and has a long history (25+ years) of utilizing low emissions compressed natural gas (CNG) and biodiesel fueled buses. In spring 2026, the bus fleet includes 21 CNG and 9 biodiesel buses. Unlike most public transit agencies, UNH does not receive federal formula capital or operating funds.</p>	Updated
University of New Hampshire	North Underpass	Design and construction of vehicular and pedestrian underpass of CSX railway connecting North Drive with Strafford Avenue. Project traverses Depot Lot Brownfield site owned and managed by the Town of Durham. Project is an integral part of UNH-Durham long range Campus Master Plan.	Updated

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University of New Hampshire	The Edge Innovation Neighborhood	An innovation neighborhood and ecosystem in the Durham HUB zone will recruit new high-tech companies to the Seacoast region and provide access to UNH facilities, equipment, academic and professional development programs, faculty and staff expertise, and undergraduate and graduate students . The vision integrates R&D facilities with retail, community services, childcare, recreation, performance, and convening spaces to promote a walkable, community-focused center for collaboration and resultant high paying jobs.	Updated
University of New Hampshire	Expansion of UNH’s Jackson Estuarine Laboratory in support of a resilient NH coastal economy	UNH’s Jackson Estuarine Lab at Adams Point houses nationally recognized scientists whose resilience research informs adaptive management and decision-making in government and private sectors. JEL expansion will support coastal management and resilience issues in the Great Bay estuary that are critical to the future of a resilient NH coastal economy.	Updated
University of New Hampshire	Building Capacity for PFAS Analysis in NH	NH municipalities, the private industry, and the broader public are looking to the university to better understand the scope of the PFAS problem in our state. Critical areas of research need include (1) understanding PFAS sources, materials, and environmental fate in communities; (2) understanding bioaccumulation and biomagnification impacts in agricultural and seafood products; and (3) developing and testing mitigation strategies for removal, treatment, and destruction of PFAS from various media. NHDES is leading the rulemaking effort on PFAS, but is also in need of partners to better understand recently collected data, to expand monitoring and characterization efforts, to identify/test novel mitigation strategies, and to serve as a research resource on these and other topics. As the state’s flagship institution, UNH should lead the development of sustainable mitigation solutions and training the next generation of science/engineering professionals who will address this need in the public and private sector.	Updated

Updated Draft Action Items

	Action Item	Primary Theme
ALL1	Convene the Tri-Region Economic Development Stakeholder (TREDS) group, at least quarterly, to encourage and facilitate information and ideas sharing.	All
ALL2	Establish and maintain a regional partner database and engagement plan, updated annually, including municipalities, chambers, nonprofits, and state agencies.	All
ALL3	Provide direct technical assistance to at least X municipalities per year on economic development, zoning, or infrastructure planning.	All
ALL4	Develop and deploy a regional economic data dashboard by 2027 to track progress on CEDS actions.	All
ALL5	Maintain an up-to-date Priority Project List for the purpose of supporting local projects with economic development impact and advocating on behalf of priority projects to potential funders.	All
ALL6	Update a Regional Master Plan every 10 years, as required by State statute, for the purpose of providing local and regional planning assistance to identify regional needs and potential solutions.	All
ALL7	Regularly update the CEDS and Data Snapshot, on a yearly basis, to provide relevant economic, demographic, and housing data to communities and stakeholders, and key indicators, trends, and analyses.	All
BUS1	Provide information on funding, training, and other opportunities to businesses via newsletters sent out on a quarterly basis.	Business, Innovation, and Entrepreneurship
BUS2	Develop and complete at least one project to support business and economic development resiliency planning and adaptation by 2028.	Business, Innovation, and Entrepreneurship

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BUS3	Develop a business resilience toolkit in partnership with other regional and local economic development stakeholders updated biennially.	Business, Innovation, and Entrepreneurship
BUS4	Work with municipalities and regional stakeholders to develop strategies and resources that promote the region’s business environment, opportunities, and competitiveness.	Business, Innovation, and Entrepreneurship
BUS5	Engage in regional conversations and planning related to energy diversification and energy resilience for businesses and economic infrastructure with at least X stakeholders.	Business, Innovation, and Entrepreneurship
BUS6	Research, develop resources, and promote tools for economic development, including Central Business Service Districts and Opportunity Zones 2.0.	Business, Innovation, and Entrepreneurship
BUS7	Partner with municipalities and support applications for incentives that promote business and job growth, including Economic Development Zones.	Business, Innovation, and Entrepreneurship
BUS8	Assist municipalities with updating their Economic Development Master Plan chapters.	Business, Innovation, and Entrepreneurship
BUS9	Maintain and expand partnerships with local and regional economic development partners, including chambers of commerce, the Strafford Economic Development Corporation, neighboring economic development districts, and other stakeholders through regular communications.	Business, Innovation, and Entrepreneurship
COM1	Partner with X municipalities to ensure local hazard mitigation plans are updated regularly to improve the resilience of municipal infrastructure and encourage more resilient development patterns and techniques.	Healthy and Vibrant Communities
COM2	Support the development of interconnected trail systems in partnership with other regional stakeholders and municipalities.	Healthy and Vibrant Communities
COM3	Leverage SRPC’s Brownfields Program to increase opportunities for facility rehabilitation, development, and land acquisition and maintenance to strengthen and promote vibrant communities.	Healthy and Vibrant Communities
COM4	Support the implementation of recommendations in the Metropolitan Transportation Plan to improve connectivity in communities.	Healthy and Vibrant Communities

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COM5	Promote the findings of the Pedestrian Level of Traffic Stress study and provide technical assistance to X municipalities seeking to improve walkability and community vibrancy.	Healthy and Vibrant Communities
COM6	Regularly engage with partners to share the Communities for Healthy Aging Transition (CHAT) action plans and develop strategies to provide technical assistance to communities.	Healthy and Vibrant Communities
COM7	Update and promote the Arts and Culture mapping tool.	Healthy and Vibrant Communities
COM8	Partner with interested communities to conduct sidewalk and accessibility audits to identify areas for infrastructure improvements for accessible, multimodal transportation in communities.	Healthy and Vibrant Communities
COM9	Support regional initiatives and partnerships that promote recreation, tourism, and cultural assets as drivers of economic vitality and quality of life by promoting existing resources.	Healthy and Vibrant Communities
COM0	Provide zoning and planning support to interested municipalities that promote mixed-use development and efficient land use.	Healthy and Vibrant Communities
COM11	Develop and implement transportation options that provide opportunities and solutions for all ages, abilities, and modalities in partnership with the Strafford Metropolitan Organization.	Healthy and Vibrant Communities
COM12	Support at least 3 initiatives to improve healthcare access (e.g., clinics, partnerships) by 2030.	Healthy and Vibrant Communities
HOU1	Provide technical assistance to municipalities with updating zoning ordinances, land use regulations, and Master Plans to support diverse housing types, including ADUs, mixed-use development, and adaptive reuse.	Housing
HOU2	Map potential priority areas for development based on access to infrastructure and other factors to support housing, economic development, and community revitalization.	Housing
HOU3	Update the Regional Housing Needs Assessment as required by New Hampshire Statute.	Housing
HOU4	Develop programming and resources related to ADU's.	Housing

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HOU5	Develop and distribute model ordinances and best practices toolkit.	Housing
HOU6	Track building permits, approved multifamily, mixed use, and subdivision permits to identify trends and any potential barriers.	Housing
HOU7	Develop resources and promote local policy tools to support housing development, including policies such as 79-E and TIF districts.	Housing
HOU8	Seek out and assist communities exploring regional partnerships for infrastructure upgrades of expansions (e.g. water and sewer infrastructure).	Housing
HOU9	Complete the RHNA Implementation project and promote it as a tool for municipalities looking for guidance on balancing housing production needs with environmental protection.	Housing
HOU10	Identify and promote funding or financing opportunities for workforce and affordable housing projects on an ongoing basis.	Housing
HOU11	Partner with housing organizations to develop and share resources that promote expansions to affordable and accessible housing.	Housing
HOU12	Promote conservation-oriented development practices through case studies and municipal guidance.	Housing
WEC1	Establish formal partnerships with K-12 education providers, community colleges, and universities, and convene workforce development partners and employers to strengthen alignment between training programs and industry workforce needs.	Workforce, Education, and Childcare
WEC2	Develop a regional workforce needs assessment by 2030.	Workforce, Education, and Childcare
WEC3	Support zoning updates to bring 100% of SRPC municipalities into compliance with State statutes to reduce barriers to childcare facilities.	Workforce, Education, and Childcare

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WEC4	Track data and conduct continued research regarding the childcare system, including partnership that explore employer-sponsored childcare.	Workforce, Education, and Childcare
WEC5	Develop a resource highlighting strategies to retain graduates by 2030.	Workforce, Education, and Childcare
WEC6	Assess and publish findings on eldercare impacts on workforce participation by 2030.	Workforce, Education, and Childcare
WEC7	Promote deliverables from the 2026 NYU Childcare Project amongst municipal staff, land use boards, and current and prospective childcare providers to promote opportunities for expanded childcare affordability and access in the region.	Workforce, Education, and Childcare
WEC8	Develop a current and updated version of the Employer Toolkit to help businesses in the region address workforce challenges.	Workforce, Education, and Childcare
WEC9	In partnership with local and regional stakeholders, education providers, and industry leaders, research and promote strengthened educational pathways, vocational training opportunities, and higher education pathways, that will support workforce and business needs.	Workforce, Education, and Childcare